

**RESOLUTION NO. 934-A  
PORT OF EVERETT, WASHINGTON**

---

A RESOLUTION of the Port Commission of the Port of Everett submitting a proposition to a vote by the qualified voters of the Port District whether the number of Commissioners of the Port District should be increased from three Commissioners to five Commissioners.

---

**WHEREAS**, the laws of the State of Washington, RCW 53.12.115, authorize the Port Commission the Port of Everett to resolve that a ballot proposition may be submitted to the qualified voters of the Port District to determine whether there should be an increase in the number of port commissioners from three (3) to five (5).

**NOW, THEREFORE, BE IT RESOLVED** by the Port Commission of the Port of Everett, Snohomish County, Washington, as follows:

**Section 1.** Finding. The Port Commission finds and declares that the best interests of the Port of Everett require the Port of Everett to submit the proposition whether the number of Port Commissioners of the Port District should be increased from the current three (3) Commissioners to five (5) Commissioners for voter approval or rejection at the election to be held on November 2, 2010.

**Section 2.** Authorization For Election. The Snohomish County Auditor, as ex-officio supervisor of elections in Snohomish County, is hereby requested to find and to call and conduct such election, to be held by mail-in ballot within the Port District on such day and to submit to the qualified electors of the Port District for their approval or rejection, a proposition providing for the increase in the number of Port Commissioners.

**Section 3.** Approval of Form of Ballot Proposition. The Secretary of the Port of Everett Port Commission is hereby authorized and directed to certify said proposition to the Auditor of Snohomish County, State of Washington, in the following form to be placed on the ballot for the 2010 General Election in that form or substantially similar form as to properly place the proposition before the qualified voters:

**ORIGINAL**

**PROPOSITON No. 1**

PORT OF EVERETT, WASHINGTON

NUMBER OF PORT COMMISSIONERS

The Commissioners of the Port of Everett adopted Resolution No. 934-A, concerning a proposition to increase the number of port commissioners. This proposition would increase the number of commissioners of the Port District from three (3) commissioners to five (5) commissioners. Should this proposition be approved?

Yes.....[ ]  
No.....[ ]

**Section 4. Qualified Voters.** The persons entitled to vote on the above-mentioned proposition shall be those registered voters within the boundaries of the Port District.

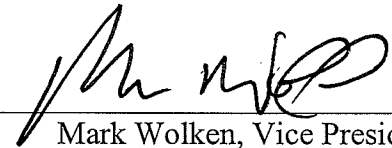
**Section 5. Required Affirmative Vote For Passage.** The aforementioned proposition would pass if a majority of the registered voters at the aforementioned election voted "yes" on the aforementioned proposition.

**Section 6. Supersedure.** This Resolution 934-A supersedes Resolution 934 which is no longer in effect.

**ADOPTED** by the Port Commission of the Port of Everett at a regular meeting thereof held this 6 day of July, 2010.

**PORT COMMISSION of the PORT OF EVERETT**

By \_\_\_\_\_  
Michael Hoffman, President

By  \_\_\_\_\_  
Mark Wolken, Vice President

ATTEST:

 \_\_\_\_\_  
Secretary, Port Commission

By  \_\_\_\_\_  
Troy McClelland, Secretary

CERTIFICATE

I, Secretary of the Port Commission (the "Commission") of the Port of Everett, Washington (the "Port"), DO HEREBY CERTIFY:

1. That the attached resolution numbered 934-A (the "Resolution"), is a true and correct copy of a resolution of the Port, as finally adopted at a meeting of the Commission held on the 6<sup>th</sup> day of July, 2010.

2. That said meeting was duly convened and held in all respects in accordance with law, and to the extent required by law, due and proper notice of such meeting was given; that a quorum of the Commission was present throughout the meeting and a legally sufficient number of members of the Commission voted in the proper manner for the adoption of said Resolution; that all other requirements and proceedings incident to the proper adoption of said Resolution have been duly fulfilled, carried out and otherwise observed, and that I am authorized to execute this certificate.

IN WITNESS WHEREOF, I have hereunto set my hand this 6<sup>th</sup> day of July, 2010.



---

Secretary, Port Commission

**RESOLUTION NO. 935-A  
PORT OF EVERETT, A PORT DISTRICT**

---

A RESOLUTION of the Port Commission of the Port of Everett proposing that two commissioner districts include the entire Port District in the event the number of port commissioners is increased from three commissioners to five commissioners.

---

**WHEREAS**, the laws of the State of Washington, RCW 53.12.010, authorized the Port Commission of the Port of Everett to resolve that a ballot proposition be submitted to the qualified voters of the Port District to determine whether two of the Commission Districts may include the entire Port District if the voters approve an increase in the number of commissioners to five members.

**NOW, THEREFORE, BE IT RESOLVED** by the Port Commission of the Port of Everett, Snohomish County, Washington, as follows:

**Section 1.**     Finding. The Port Commission finds and declares that the best interests of the Port of Everett require that the Port Commission submit the proposition for voter approval or rejection at the election to be held on November 2, 2010, that, in the event the number of commissioners for the Port of Everett is approved by the voters to be increased from three (3) commissioners to five (5) commissioners, whether the two (2) additional commissioners shall be elected from district-wide (the entire Port District) commissioner districts.

**Section 2.**     Authorization For Election. The Snohomish County Auditor, as ex-officio supervisor of elections in Snohomish County, is hereby requested to find and to call and conduct such election to be held by mail-in ballot within the Port District on such day and to submit to the qualified electors of the Port District for their approval or rejection, a proposition that, in the event the number of Commissioners for the Port of Everett is approved by the voters to be increased from three (3) to five (5), whether the two (2) additional commissioners shall be elected from district-wide commissioner districts.

**Section 3.**     Approval of Form of Ballot Proposition. The Secretary of the Port of Everett Port Commission is hereby authorized and directed to certify said proposition to the Auditor of Snohomish County, State of Washington, in the following form to be placed on the ballot for the 2010 General Election in that form or substantially similar form as to properly place the proposition before the qualified voters:

**ORIGINAL**

**PROPOSITION NO. 2**

PORT OF EVERETT, WASHINGTON

**NEW PORT COMMISSIONER DISTRICTS**

The Commissioners of the Port of Everett adopted Resolution No. 935-A concerning the number of Commissioners for the Port of Everett District. In the event that the number of port commissioners of the Port of Everett is increased from three port commissioners to five port commissioners, this proposition would direct that the districts for the two new commissioners include the entire port district. Should this proposition be approved?

Yes.....[ ]  
No.....[ ]

**Section 4. Qualified Voters.** The persons entitled to vote on the above-mentioned proposition shall be those registered voters within the boundaries of the Everett Port District.

**Section 5. Required Affirmative Vote For Passage.** The aforementioned proposition would pass if a majority of the registered voters at the aforementioned election voted "yes" on the aforementioned proposition.

**Section 6. Supersedure.** This Resolution 935-A supersedes Resolution 935 which is no longer in effect.

**ADOPTED** by the Port Commission of the Port of Everett at a regular meeting thereof held this 6 day of July, 2010.

**PORT COMMISSION of the PORT OF EVERETT**

By \_\_\_\_\_  
Michael Hoffman, President

By   
Mark Wolken, Vice President

ATTEST:

  
Secretary, Port Commission

By   
Troy McClelland, Secretary

CERTIFICATE

I, Secretary of the Port Commission (the "Commission") of the Port of Everett, Washington (the "Port"), DO HEREBY CERTIFY:

1. That the attached resolution numbered 935-A (the "Resolution"), is a true and correct copy of a resolution of the Port, as finally adopted at a meeting of the Commission held on the 6<sup>th</sup> day of July, 2010.

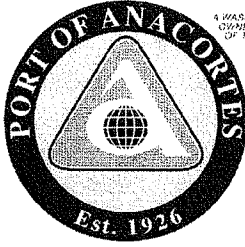
2. That said meeting was duly convened and held in all respects in accordance with law, and to the extent required by law, due and proper notice of such meeting was given; that a quorum of the Commission was present throughout the meeting and a legally sufficient number of members of the Commission voted in the proper manner for the adoption of said Resolution; that all other requirements and proceedings incident to the proper adoption of said Resolution have been duly fulfilled, carried out and otherwise observed, and that I am authorized to execute this certificate.

IN WITNESS WHEREOF, I have hereunto set my hand this 6<sup>th</sup> day of July, 2010.



---

Secretary, Port Commission



---

FIRST AND COMMERCIAL AVENUE • P.O. BOX 297 • ANACORTES, WA 98221 USA  
(360) 293-3134 • FAX (360) 293-9608 • WWW.PORTOFANACORTES.COM

---

April 6, 2010

Sent via e-mail

To: Jerry Heller  
Chief Administrative Officer  
Port of Everett

From: Bill Short  
Commissioner  
Port of Anacortes

### Five Commission Districts versus Three Commission Districts

#### Advantages:

1. You can communicate on a one-to-one basis with another commissioner so you are not working in a vacuum.
2. You can be with another commissioner in public and not have it questioned whether you are conducting a meeting or breaking state public meeting laws by having a quorum.
3. You have a larger base and more ideas. The commission is less likely to be railroaded by two commissioners.
4. It allows you to talk about sensitive issues, such as real estate, personnel, etc., with more than three opinions.
5. You have two more people to get involved in the community, and participation in groups such as service clubs, churches, and community events, and to spread the word about the work of the port. Community members like knowing who their commissioner is and may feel more connected to a smaller district (if go from three to five districts).

#### Disadvantages:

1. Cost is higher to have two additional commissioners.
2. Commission meetings may take longer since all commissioners want their say.

### At Large versus Districts

#### At Large Advantages:

1. At large there is a larger pool in which to draw from.
2. Often times people who want to be commissioners, and who are interested in boats and port activities, come from one area of town.

#### At Large Disadvantages:

1. One area or group could control the Port.

March 30, 2010

Commissioners,

The people of the Edmonds Port District approved a change to both the term and the number of Port Commissioners in 2001. The term was changed from six to four years and the number of commissioners changed from three to five. The new commissioners were elected "at large" while the original three commissioners continued to represent three geographic districts in Edmonds.

My thoughts on the results of these changes are certainly only my view but draw from our experience and my perceptions of the results of these changes.

**Change from three to five commissioners.** I have several observations which result from this change, both positive and negative.

- Having five commissioners' results in greater depth and diversity of viewpoints and discussions as issues come before the commission and decisions are made. As a result I believe, on balance, we make better decisions.
- The Commission and therefore the Port have more executive resources (people) that can be involved with community and regional organizations and forums. This has resulted in raising awareness of issues and situations we might not have considered previously and provided opportunities to become involved more broadly than before.
- Five commissioners, as opposed to three, greatly reduces the likelihood that the commission will become dominated by a single, strong commissioner (and his sidekick). This thought is only theoretical since we did not have that situation but, nonetheless, the change reduces the probability that the public will be ill-served by its elected body.
- With five commissioners, an absence of one (or two) does not greatly impede commission processes. It also makes it easier (or results in less guilt) for a commissioner to be absent.
- With five Commissioners, everything takes longer. (We probably all hold forth a bit more than is necessary). Staff also spends more time keeping five commissioners up to speed and responding to their inputs.
- Five Commissioners cost more than three. In Edmonds, we spend about \$110,000 annually on total commission expenses. If we still had three commissioners, that figure would probably be closer to \$60,000.



Page Two  
March 30, 2010

When we made the change, I was not enthusiastic because it was not at all clear to me that more management would be better management. Looking back however, I think that the change was healthy and resulted in better representation of and decisions for our constituents.

**Change of term from six years to four years.**

- This change probably results in elected officials that are more responsive to the immediate concerns of their constituents.
- While that is likely true, it may not be true that the change makes elected officials more responsive to their constituents' real needs. Many of the important initiatives Ports consider are strategic in nature, having planning cycles and lifetimes that are often decades long. It is sometimes the case that short-term solutions that please the more vociferous elements of the public are not, in fact, the best answers in the long term. I would argue that the longer six year terms are consistent with the type of issues Ports face and that further politicizing governance of Ports is not in the best interests of the public.
- It takes time and money to run for election. I'm probably not objective regarding my opinion as to whether or not it's worth it.

On balance, I would not support the change in commissioner terms at the Port of Edmonds if I had to do it over.

The Port of Edmonds did not change the Port districts when we changed from three to five commissioners. We already had three separate districts that covered the entire port district geographically and were therefore comfortable with electing the new commissioners "at large". We didn't think it was worthwhile redistricting the whole port.

These are only my views so take them for what you think they're worth. I hope you find them useful in your discussions.

Sincerely,



Bruce Faires  
Commissioner

Districts Advantages:

1. Give better geographical representation.
2. More difficult for a one-issue group to run away with the commission.
3. Helps to get the whole community involved in the Port activities.

District Disadvantages:

1. Sometimes it is hard to get good candidates to run from each district